INTEREST-BASED PROBLEM SOLVING

ISSUE

"What" is the problem you are trying to solve?

Each party develops topics to address via communication with constituents.

Clearly define. Jointly write issue question.

INTERESTS

"Why" underlying or causing each issue.

Union and employer identify interests in separate caucuses.

Discuss interests with the other party.

Goal is listening and understanding. Identify mutual interests.

OPTIONS

"How" to address the issue.

Develop specific possible options to the issue statement by brainstorming.

Keep interests in mind when generating options.

REVIEW AND CONFIRM STANDARDS

Definition: objective criteria that will be used to evaluate options.

Standards: Legal, Ratifiable, Affordable, Practical, & Addresses Interests.

SOLUTION(S) TO RESOLVE THE ISSUE

Clarify options.

Eliminate duplicates or options that don't obviously meet standards.

Prioritize top options to begin discussion (i.e. use colored dots).

Measure options against standards.

Use consensus to agree on the best conceptual solution(s).

Develop language (subcommittee?), check for consensus on final language.

